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Education

- The University of Virginia, Ph.D., Government, 2006. Dissertation: *Crisis as Opportunity: Innovation in Federal Homeland Security Agencies, 1946-2004*
- Claremont Graduate University, M.A., Political Philosophy, 2000.
- University of Dallas, B.A. in Politics (Honors) and concentration in languages, 1997.

Experience

- Assistant Professor, Center for Public Administration and Policy, School of Public and International Affairs and affiliated faculty, department of political science, Virginia Tech, Blacksburg, VA. 2006-present.
- Postdoctoral Fellow, Program on Constitutional Government, Department of Government, Harvard University, 2007-08
- Postdoctoral Fellow, Center for International Security and Cooperation, Stanford University, 2005-06.
- Centennial Center Fellow, The American Political Science Association, Washington, DC, 2004-05.
- Reporter and editor, Associated Press, Albany, New York, 1997-98.

Scholarly Articles and Book Chapters

- “Mitigation as the Missing Link in Homeland Security,” forthcoming in *Political Science Quarterly*
- “If Prevention Fails: Mitigation as Counterterrorism,” chapter forthcoming in *Jihadists & Weapons of Mass Destruction: A Growing Threat*, ed. Jeremy Tamsett, CRC Press.
- “Private Choices, Public Harms: The Evolution of US National Disaster Agencies,” in *Disaster and the Privatization of Risk*, ed. Andrew Lakoff, Social Science Research Council, forthcoming
- “How Teaching World Religions Brought a Truce to the Culture Wars in Modesto, California,” (with Emile Lester) *British Journal of Religious Education*, forthcoming
- “Dispersed Federalism as a New Regional Governance for Homeland Security,” *Publius* 38, 3 (Summer 2008), 416-443.
- “Findings from the Forum on *Homeland Security After the Bush Administration: Next Steps in Building Unity of Effort*,” (with Paul Stockton), *Homeland Security Affairs* IV, no. 2 (June 2008), <http://www.hsaj.org/?article=4.2.4>
- “Making ‘Risk-Based’ a Reality: Constructing a National Hazards Risk Assessment,” in *Emergency Management in Higher Education: Current Practices and Controversies*, ed. Jessica Hubbard (Fairfax, Va.: Public Entity Risk Institute, 2008), 277-296.
- “What the Catastrophist Heresy Teaches Public Managers,” *Administrative Theory & Praxis*, 29: 4 December 2007.

- “Toward a National Hazard Risk Assessment,” *Journal of Homeland Security and Emergency Management* Communication/Research Note (4:3) (15 pgs.) August 2007.
- “The Distinctive Paradox of Religious Tolerance: Active Tolerance as a Mean Between Passive Tolerance and Recognition” (with Emile Lester), *Public Affairs Quarterly*, (20:4) October 2006.
- “FEMA and the Prospects for Reputation-Based Autonomy,” *Studies in American Political Development* 20 (Spring 2006), 57-87.
- “What Katrina Means for Emergency Management,” *The Forum*, 3:3 November 2005.
- “Shifting Priorities: Congressional Incentives and the Homeland Security Granting Process,” *Review of Policy Research*, 22:4, July-August 2005.
- “The Master of Disaster as Bureaucratic Entrepreneur,” *PS: Political Science & Politics*, 38:2, April 2005.
- “Mr. Jefferson’s ‘Private’ College: The Privatization of the Public University,” with David L. Kirp in David L. Kirp, *Shakespeare, Einstein, and the Bottom Line: The Marketing of Higher Education* (Cambridge, Ma: Harvard University Press, 2003).
- “Mr. Jefferson’s “Private” College: The University of Virginia's Business School Secedes” with David L. Kirp, Occasional Papers Series, National Center for the Study of Privatization in Education, Columbia University. November 2002.

In Progress

- *Responsible Public Organizations and the History of Homeland Security*, book ms.
- “The Roots of Extreme Practice in Emergency Management,” (with Robert Bateman), in *From Cold War to War on Terror: Analogies, Histories, and Arguments*, Schlewitz and Grossman, eds., Routledge, under review.
- “Teaching Tolerance: A Model of Education for Mutual Respect Among Antagonistic Groups,” (with Emile Lester), under review
- “Shifting Politics, Enduring Tensions, and the Tenure of Senate-confirmed Agency Appointees” (with Matthew Dull and Henry Hogue), under review

Articles and Reports

- “Talking about God in Modesto,” (with Emile Lester), *American Interest*, III (May/June 2008), 82-85.
- Report of Findings from the Forum, “Homeland Security After the Bush Administration: Next Steps in Building Unity of Effort,” with Paul Stockton, Center for International Security and Cooperation, Stanford University, forthcoming.
- “FEMA After Katrina,” *Policy Review*, June/July 2006
- *Learning About World Religions in Public Schools*, (with Emile Lester), (Nashville, Tn.: First Amendment Center, Vanderbilt University and the Freedom Forum June 2006), monograph, 68pp.
- “How One School District Found Religion,” (with Emile Lester) *USA Today*, May 21, 2006.
- “Homeland Security Should Learn from Past Mistakes,” *Precepts*, October 21, 2002.
- “Graduating from God,” *Doublethink*, Fall 2002.
- “Mr. Jefferson’s University Breaks Up,” (David L. Kirp and Patrick S. Roberts) *The Public Interest*, Summer 2002.

Book Reviews

- Review of *The Politics of Presidential Appointments: Political Control and Bureaucratic Performance*, by David E. Lewis, in *Presidential Studies Quarterly*, forthcoming.

- Review of *Public Values and Public Interest*, by Barry Bozeman, in *Markets & Morality*, forthcoming.
- “Catastrophe: Risk and Response, by Richard A. Posner.” *Homeland Security Affairs* (review essay) IV, 1, January 2008.
- Review of Timothy Naftali’s *Blindspot, Perspectives on Political Science*, April 2006.
- “Organizing for Homeland Security,” *Perspectives on Political Science* (review essay) (35:1), January 2006.
- “Lost Boys at 70,” *Policy Review*, June 2004; review essay of James J. Heckman and Alan B. Krueger, *Inequality in America: What Role for Human Capital Policies?*, Harvard University Press and John H. Laub and Robert J. Sampson, *Shared Beginnings, Divergent Lives: Delinquent Boys to Age 70*, MIT Press.

Public Presentations

- “What Binds a Network? Preliminary Evidence from the Niger Drought Early Warning Systems,” Paper presented to the International Disaster and Risk Conference, Davos, Switzerland, August 27, 2008.
- “Can Climate Signals Inform Emergency Management? Preliminary Evidence,” (poster and paper), Natural Hazards Workshop, UC-Boulder, July 14, 2008.
- “A New Regional Governance for Homeland Security,” 4th Transatlantic Dialog, joint meeting between ASPA and European public administration groups, Bocconi University, Milan, Italy, June 13, 2008.
- “Climate Signals, Emergency Management, and the Use of Science in Public Policy Decision-making,” (with Kris Wernstedt and Matthew Dull) FEMA Emergency Management Institute, Emmitsburg, Md., June 4, 2008.
- “Responsible Public Organizations and the History of Homeland Security,” American Politics Research Workshop, Harvard University, February 14, 2008.
- Participant, “Analytic Transformation: Moving Forward Together,” September 5-6, 2007, Chicago, IL, conference on intelligence analysis sponsored by the Intelligence and National Security Alliance and the Director of National Intelligence.
- “Hurricane Katrina and the Failures of Preparedness Policy in the US,” APSA, Chicago, August 29, 2007.
- Rapporteur, “Homeland Security after the Bush Administration: Next Steps in Building Unity of Effort,” Stanford University, August 22-24, 2007.
- “Managing Border Management: Institutional Capacity and the Public Service,” invited participant, Managing Borders in a New Security Environment, Migration Policy Institute, July 12-13, 2007, Laredo, Texas
- “Risk and Homeland Security,” plenary talk, FEMA Higher Education Conference, June 7, 2007, Emmitsburg, Md.
- Participant, Council on Domestic Intelligence Meeting, Intelligence and National Security Alliance, Washington, DC, May 29, 2007.
- “Was it the Plans, the Leaders, or the System An Assessment of Failures in Hurricane Katrina?,” MPSA, Chicago, April 12-14, 2007.
- “Divergent Paths Toward Autonomy in the CIA and FBI,” ASPA, Washington DC, spring 2007.
- “Explaining Policy Failure in Hurricane Katrina: Should We Blame the Plans, the Leadership or the System?” Center for Public Administration and Policy Brown Bag Lunch, Virginia Tech, September 15, 2006.
- Shifting Notions of Risk and Vulnerability in All Hazards Management,” Natural Hazards Research and Applications Workshop, Boulder, CO, July 11, 2006. (poster).
- “The Roots of Extreme Practice in Emergency Management,” (with Robert Benjamin Bateman), Race and US Political Development Conference, Eugene, OR, May 13, 2006.

- “Can Religious Tolerance Be Taught? Evidence from A Survey of High School Students,” Center for Democracy, Development, and the Rule of Law, Stanford University, April 19, 2006.
- How Organizations Resist Change: Contrasting Cases of Bureaucratic Autonomy in the CIA and FEMA,” Social Science Seminar, Center for International Security and Cooperation, Stanford University, April 6, 2006.
- “Disaster Management in a Changing World,” World Bank, Washington, DC, May 12, 2005.
- “The Distinctive Paradox of Religious Tolerance,” (with Emile Lester) MPSA, Chicago, April 2005.
- “Bureaucratic Reputation and Emergency Management Agencies, 1946-2004,” APSA, September 2004, Chicago.
- “Love, Desire, and Progressive Melancholy in Willa Cather’s *The Professor’s House*,” APSA, September 2004, Chicago.
- “Executive Orders, Congressional Influence and the Creation of the Department of Homeland Security,” APSA Association, August 2003, Philadelphia, PA. Paper nominated for the Presidency Research Group Award for Best Paper Presented by a Graduate Student at any convention in 2003.
- “Crisis and Opportunity: Partisanship, Institutions, and Interests in Homeland Security Reorganization,” APSA, August 2003, Philadelphia, PA.

Grants, Awards, and Professional Activity

- Institute for Society, Culture, and the Environment grant, Virginia Tech, Summer 2008, “Climate Signals and the Use of Science in Emergency Management Decision-making” (with Matt Dull and Kris Wernstedt)
- Social Sciences Research Council Grant, Privatization of Risk project, 2007-08 (product: edited volume above)
- Federal Emergency Management Agency Micro-Grants, 2007 and 2008
- National Science Foundation grant reviewer, 2006.
- APSA Congressional Fellowship, 2005-06 (declined)
- Fernbach Award for Research in International Relations, January 2005, University of Virginia
- Dean’s Dissertation Year Fellowship, University of Virginia, 2004-05.
- Center for the Study of Public Choice Summer Seminar, Fairfax, VA, June 2004.
- Tuition stipend and fellowship, University of Virginia, 2000-04.
- Colloquium Participant, “Liberal Education,” Liberty Fund, Concord, MA, May 2004.
- Invited participant in a National Science Foundation-funded workshop on homeland security, George Washington University, Washington, DC, November 2003.
- Supreme Court Historical Society Summer Seminar Participant, Washington DC, June 13-25, 2001.
- Pew Foundation Scholar, Pew Mentoring Program in Religion and Politics, 2000-2003.

Courses Taught (Virginia Tech)

- Fall 2008 (scheduled), Normative Foundations (graduate)
- Spring 2007, Public Policy: Design, Implementation, and Evaluation (graduate)
- Spring 2006, Government Administration II: Systems Skills (graduate)
- Fall 2006, Policy Inquiry: Quantitative Research Methods (graduate)

Consulting activities

Summer 2008, Federal Emergency Management Agency Emergency Management Institute, workshop presenter

Summer 2007, Federal Emergency Management Agency Emergency Management Institute, plenary speaker
Fall 2005-Spring 2006, Department of Homeland Security and DFI International, Risk Assessment project
(part of project team with Stanford University Center for International Security and Cooperation)
2005-present, various, member 3G committee, Victoria Advocate Publishing, Victoria, Texas, strategic
planning and management reorganization

Professional Service

- Manuscript Reviewer, *American Politics Research*, 2003-05; *Administration and Society*, 2006; *Journal of Emergency Management and Homeland Security*, 2007; Public Entity Risk Institute Press, 2007; *Public Administration Review*, 2007-08; *Policy Studies Journal*, 2007; Routledge Press, 2008.
- Participant, Center for American Politics and Program on Constitutional Government workshops, Harvard University, 2007
- Faculty advisor for graduate student public administration organization, Virginia Tech, 2006-2007
- Virginia Tech departmental service as member of: MPA recruitment committee; preliminary exam committee; information technology liaison, 2006-07.
- Liaison with Homeland Security and Defense Educational Consortium, Virginia Tech, 2006-present

Professional Affiliations

- American Political Science Association
- American Society for Public Administration
- Midwest Political Science Association
- International Society for Intellectual History

Research Methods and Languages

- Methods courses taken: Quantitative Research Methods, Advanced Quantitative Research Methods, Topics in Multivariate Analysis, Political Science Inquiry, Game Theory
- Read intermediate Spanish and French
- Read intermediate ancient Greek with a dictionary